

CALIFORNIA HEALTH FACILITIES FINANCING AUTHORITY (“Authority”)

Investment in Mental Health Wellness Grant Program (“IMHWGP”) – 1st Round

County of Los Angeles’ Project Update

Information Item

September 28, 2017

BACKGROUND:

On April 24, 2014, the Authority approved a Final Allocation for an Investment in Mental Health Wellness Grant for the County of Los Angeles (“Los Angeles” or “County”) in an amount not to exceed \$40,892,700.49. On May 29, 2014, the County requested an amendment to the project to establish 35 new Crisis Residential Treatment Programs (“CRT”) which would have capacity for 16 residents per facility for a total of 560 new beds. In addition, it would create three new Crisis Stabilization Units (“CSU”), aka Urgent Care Centers (“UCC”), which would have capacity for 12 adults and six adolescents per unit for a total of 54 new beds. Lastly, the project would include 14 mobile crisis support team staff and four vehicles to provide field based crisis intervention services to children, adolescents, and adults throughout the County.

After experiencing delays in the Request for Proposal (“RFP”) process and the need for additional time to fully implement the remaining project components, Los Angeles requested an extension to the grant period and resolution expiration date. In December 2015, the Authority approved an extension of the grant period end date and resolution expiration date from June 30, 2016 to June 30, 2017 with a requirement that Los Angeles provide a quarterly update report to the Authority.

ISSUE:

Los Angeles has been unable to implement the project as approved by the Authority within the grant period and by the resolution expiration date. After the Legislature extended the IMHWGP period, Los Angeles planned to come back before the Authority to request a reinstatement of the resolution, an extension of time, and project modifications. The County plans to present to the Authority and address the following:

1. Factors that prohibited the County from executing the original project;
2. Reason the County chose to let the resolution expire rather than seek an amendment before its expiration date;
3. The proposed new modified project and how it’s consistent with the scope and purposes of the original project;
4. The proposed timelines and budgets;
5. Steps the County is taking to ensure the project is successful; and
6. Discuss the County’s PowerPoint presentation (attachment).

The County is expecting to finalize its project plans over the next 30 days. Once the County finalizes its project plans, the County will appear before the board to seek a reinstatement of the resolution to extend the time to complete the revised project as well as amending the project description.

Los Angeles County Department of Mental Health
Presentation for the
California Health Facilities Financing Authority Board

2017-2021 Plan for Reinstatement

September 28, 2017



Los Angeles County Project Updates

Original Proposal:

- ▶ Three Urgent Care Centers (UCCs)
- ▶ 35 Crisis Residential Treatment Programs (CRTPs) for 560 beds
- ▶ All UCCs and CRTPs were to be built on commercial properties
- ▶ 14 Mobile Crisis Support Team Staff and five vehicles

Revised Plan and Modifications:

- ▶ The County will fund all proposed UCCs
- ▶ The County will fund 8 CRTPs on commercial property to develop 124 beds
- ▶ CHFFA funding is requested to develop 15 CRTPs for 240 beds
- ▶ The CHFFA-funded CRTPs will be built on County land
- ▶ Continued deployment of Mobile Crisis Support Teams

Planned Expansion of Crisis Services

Program	Capital Development Funding Source	Number of New Facilities	Number of Beds
UCCs	DMH	4	72
CRTPs - County Land	CHFFA	15	240
CRTPs - Commercial Property	DMH	8	124
	Totals	27	436

Updates: Urgent Care Centers

- ▶ The County and its partners are invested heavily in the expansion of UCCs in areas that are currently without a UCC.
- ▶ DMH intends to use funding sources other than those made available by CHFFA to develop the four UCCs.
- ▶ The expansion will contribute a total of 72 UCCs chairs/beds to the statewide goal of 2000 beds.

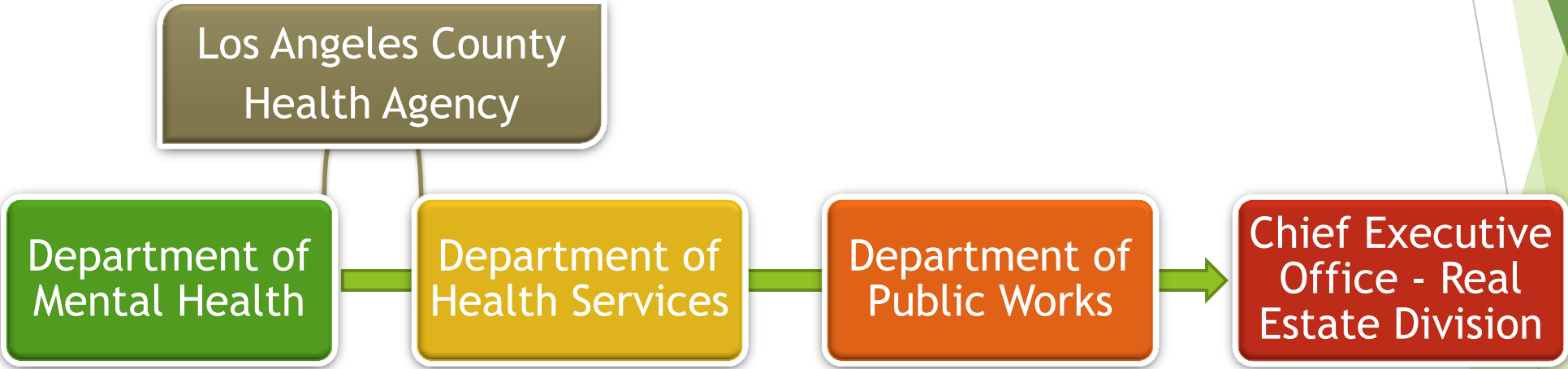
Updates: Crisis Residential Treatment Programs

- ▶ Over the past four years, DMH and its awarded service providers have worked tirelessly over to site CRTPs throughout the County.
- ▶ NIMBYism, real estate stock, cost of land in LA, and complex lease structures all led to delays of meeting the CHFFA timelines.
- ▶ After careful consideration, it was determined that it is not feasible to meet the Senate Bill (SB) 82 CHFFA regulatory provisions for projects on commercial property.

Updates: Mobile Crisis Support Teams

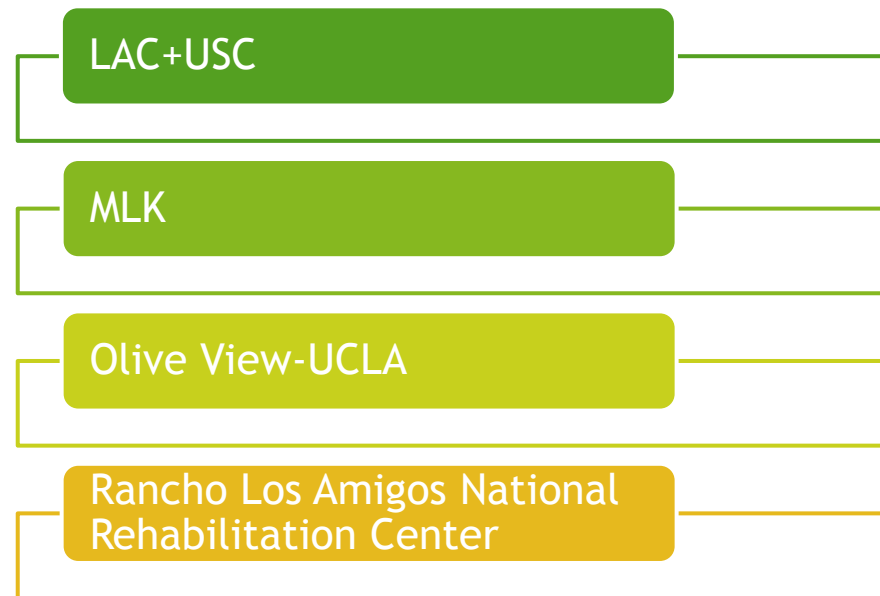
- ▶ SB 82 funds have helped DMH develop and implement Mobile Crisis Support Teams comprised of Law Enforcement Teams (LET) and Psychiatric Mobile Response Teams (PMRTs) throughout the County and purchase five vehicles for use by the teams using the funds as one-time costs.
- ▶ To date, there are 82 law enforcement teams across the County. Of the 82, 13 teams are fully funded by CHFFA.

Los Angeles County SB 82 Implementation Team



2017-2021 Plans for Additional Crisis Residential Treatment Beds

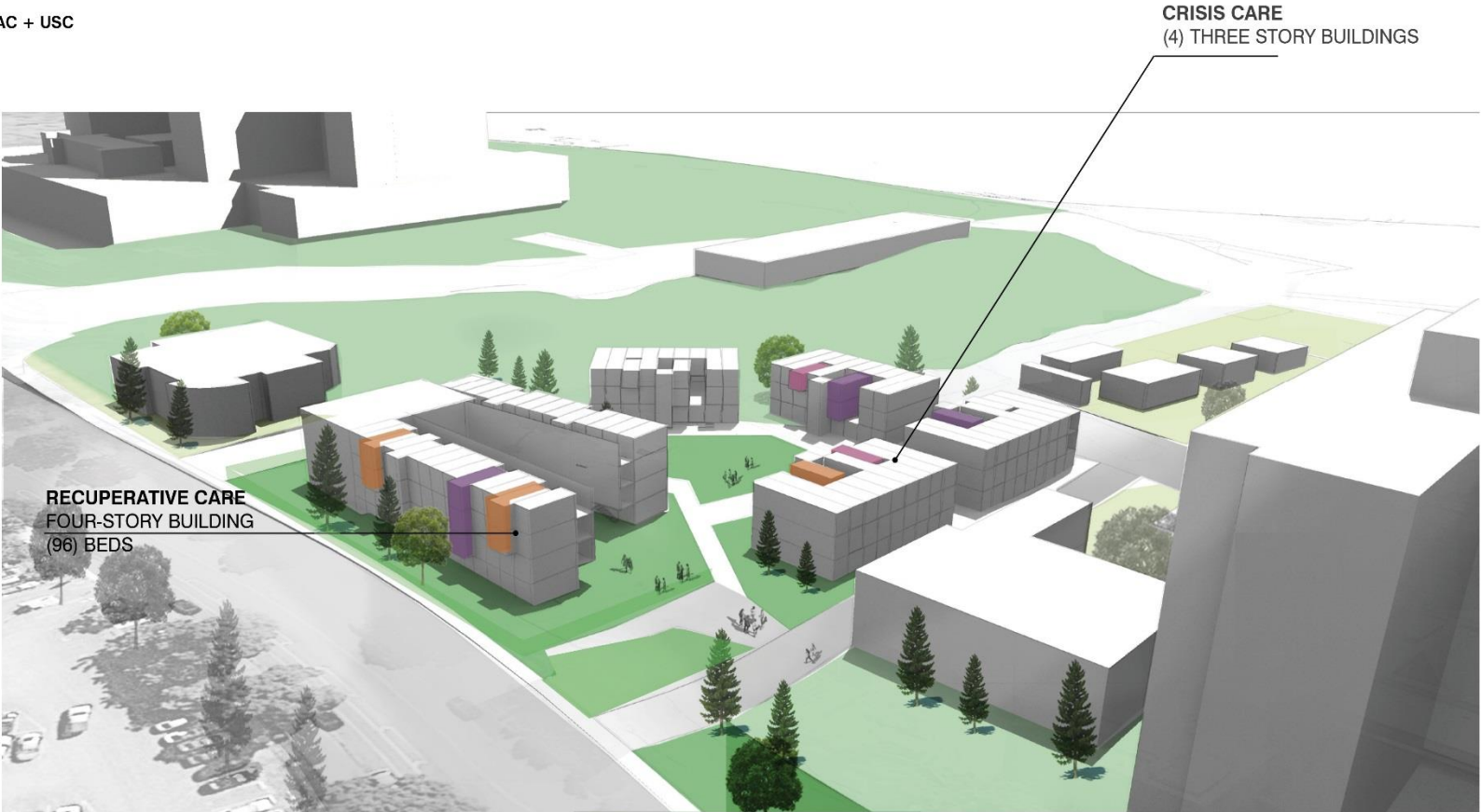
- ▶ Using County assets to build crisis residential treatment centers on the medical campuses of LAC+USC, Martin Luther King Jr. (MLK) Medical Center, Olive View-UCLA and Rancho Los Amigos National Rehabilitation Center
- ▶ Will be complemented with recuperative care and supportive services and programs
- ▶ The sites at LAC+USC, Olive View and Rancho Los Amigos, will have a total of 224 beds (separate buildings containing 16 beds each)
- ▶ The site at MLK will have 16 beds
- ▶ Total number of beds: 240



LAC+USC CRTP Site

SITE 1

LAC + USC



LAC / CRISIS RESIDENTIAL

07.27.2017

NAC
ARCHITECTURE

LOS ANGELES COUNTY DEPARTMENT OF
Mental Health
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MLK CRTP Site

CRISIS CARE SCHEME 2

MACC BUILDING

SUPPORT PROGRAM + HOUSING ORGANIZATION



LAC / CRISIS RESIDENTIAL

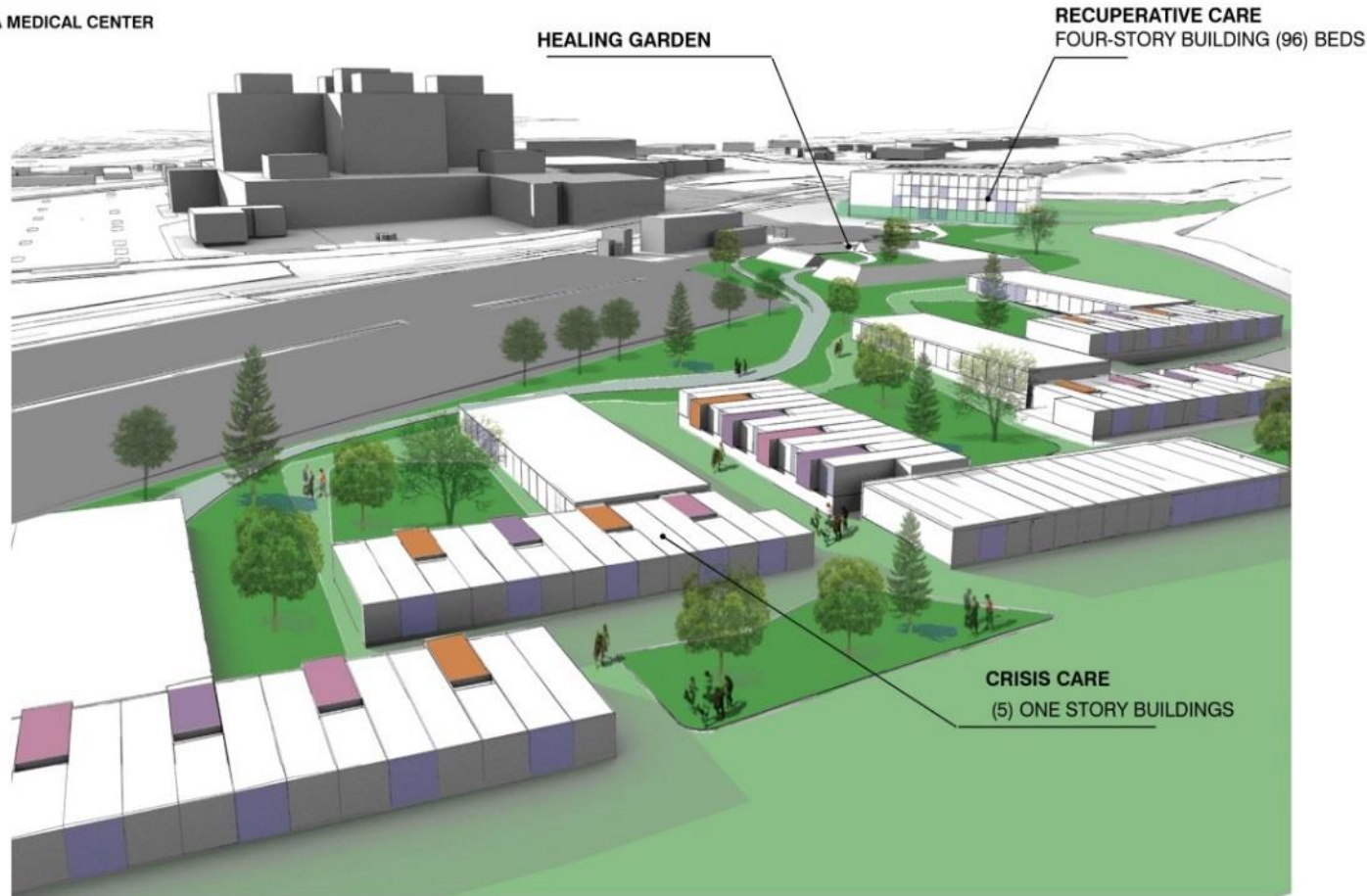
08.10.2017

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Olive View-UCLA CRTP Site

SITE 2

OLIVE VIEW-UCLA MEDICAL CENTER



LAC / CRISIS RESIDENTIAL

07.27.2017

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Rancho Los Amigos CRTP Site

SITE 3
RANCHO LOS AMIGOS



LAC / CRISIS RESIDENTIAL
07.27.2017

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Total Project Cost

Hospital Campus	CHFFA Funding	County Contribution	Total Cost
LAC+USC	\$ 8,637,400	\$1,351,550	\$ 9,988,950
MLK	\$ 4,920,000	\$ 550,000	\$ 5,470,000
Olive View-UCLA	\$ 10,642,850	\$3,291,820	\$ 13,934,670
Rancho Los Amigos	\$ 10,799,750	\$10,255,420	\$ 21,055,170
Total	\$ 35,000,000	\$15,448,790	\$50,448,790

Timeline For Each Site

Hospital Campus	Start Date	Opening Date
LAC+USC	8/31/2017	2/27/2019
MLK	10/17/2017	9/5/2019
Olive View-UCLA	8/7/2017	2/27/2019
Rancho Los Amigos	10/2/2017	4/19/2021

Concept Drawing of Modular CRTP



Thank you!